# SJVIA

### 2022 FINAL RENEWAL

AUGUST 27, 2021

### Introduction

Keenan is pleased to present the SJVIA 2022 final renewal. The final renewal is prepared in accordance with guidance from the SJVIA Board and standard insurance industry underwriting guidelines. Anthem Blue Cross medical, EmpiRx pharmacy, and Delta Dental PPO dental coverages are self-funded. Kaiser medical, Delta Dental DHMO, and VSP vision coverages are fully insured.

The self-funded final renewal is produced with the following factors:

- The self-funded medical plans are underwritten on the most recent 12 months of plan experience available from July 1, 2020 through June 30, 2021
- All self-funded coverage is underwritten based on its own claim experience; the plan experience is considered 100% credible (manual rating is not included for any of the self-funded coverage)
- Fixed cost components continue to be blended for both participating entities to receive overall economies of scale and reduced fixed costs
- The final renewal assumes the continuation of the \$450,000 specific stop-loss deductible and a 10% increase in reinsurance cost
  - O Please note, quotes will be solicited from the market for the Stop Loss line of coverage and staff will return at the December Board meeting with a complete analysis and recommendation
  - o In addition to the current deductible, Keenan will request quotes to reduce the SJVIA risk including \$400,000, \$350,000, \$300,000, and \$250,000 deductible options
- The final renewal includes an update in the IBNR reserve requirement with an actuarial certified IBNR reserve as of June 30, 2021

At the July 23, 2021 SJVIA Board Meeting, the Board expressed their interest to staff and Keenan to review options which took a less aggressive approach in order to avoid increasing the rate burden on employees. The final renewal provides a range of options with varied levels of impact to employee rates.

## Preliminary versus Final Renewal

The preliminary renewal was based on enrollment, premium, and claims experience from June 1, 2020 through May 31, 2021. The final renewal is based on the same data from July 1, 2020 through June 30, 2021. The following chart shows the change impact for the two experience periods on a per employee per month (PEPM) basis:



| <b>Changes from Preliminary</b> |            | COF      |         | COT      |         |  |
|---------------------------------|------------|----------|---------|----------|---------|--|
| Renewal to Final Renewal        | EPO        | PPO/HDHP | Dental  | PPO/HDHP | Dental  |  |
| Claim Cost PEPM                 |            |          |         |          |         |  |
| Preliminary Renewal             | \$1,113.53 | \$419.96 | \$50.05 | \$618.51 | \$38.63 |  |
| Final Renewal                   | \$1,113.94 | \$433.45 | \$50.57 | \$635.45 | \$38.31 |  |
| \$ Change                       | \$0.41     | \$13.49  | \$0.52  | \$16.94  | -\$0.32 |  |
| % Change                        | 0.0%       | 3.2%     | 1.0%    | 2.7%     | -0.8%   |  |
|                                 |            |          |         |          |         |  |
| Premium PEPM                    |            |          |         |          |         |  |
| Preliminary Renewal             | \$1,223.04 | \$859.27 | \$60.91 | \$834.86 | \$43.19 |  |
| Final Renewal                   | \$1,215.12 | \$855.06 | \$61.31 | \$785.26 | \$43.06 |  |
| \$ Change                       | -\$7.92    | -\$4.21  | \$0.40  | -\$49.60 | -\$0.13 |  |
| % Change                        | -0.6%      | -0.5%    | 0.7%    | -5.9%    | -0.3%   |  |
|                                 |            |          |         |          |         |  |

While claim cost under the EPO plan remained relatively unchanged, the PPO/HDHP claims data increased 3.2% for the County of Fresno and 2.7% for the County of Tulare. Dental cost increased by 1.0% for the County of Fresno and decreased 0.8% for the County of Tulare.

Premium revenue remained relatively unchanged from the preliminary revenue figures for all coverage except the PPO/HDHP for the County of Tulare. The 5.9% decrease in premium revenue PEPM for County of Tulare in the final 2022 rate calculation is due to the restatement of 2021 premium rates resulting from review of the original calculations.

## Preliminary versus Final Renewal

Three renewal factors were given consideration for potential rate reduction of the 2022 SJVIA rates:

- The impact of funding the change in IBNR reserve
- Trend assumptions
- Margin requirements

After much discussion between Keenan and staff, Keenan recommends that two factors be adjusted to reduce the 2022 SJVIA rate impact: 1) the impact of funding the change in IBNR, and 2) margin requirements. While Keenan recognized the impact trend assumptions have on rates, a reduction in the trend factors was not included at this time. The trend analysis is included in this report's appendix to document plan performance.

#### IBNR Reserve

Standard underwriting practice accounts for the change in the IBNR reserve liability within the renewal rates. A value is calculated, called change in IBNR, to load rates so that any increase required for the undated IBNR reserve liability is funded within the rates. The SJVIA is in the unique position of being funded above its fully funded IBNR reserve, stabilization reserve, and loan repayment requirements. As an alternative to funding the increased IBNR reserve from rates, the SJVIA could fund the increase in the IBNR reserve from available funds as it does annually for the December 31, actuarial certified IBNR reserve valuation. Implementing this strategy would eliminate \$181,720 from the SJVIA renewal as the following chart illustrates:



| IBNR Reserve Funding                     |                     | COF             |             | COT           |            |  |
|--|---------------------|-----------------|-------------|---------------|------------|--|
| Analysis                                 | EPO                 | PPO/HDHP        | Dental      | PPO/HDHP      | Dental     |  |
| Change in IBNR Reserve funded            | in Rates:           |                 |             |               |            |  |
| Beginning Reserves @ 12/31/2020          | (\$4,224,152)       | (\$451,518)     | (\$152,440) | (\$2,207,150) | (\$64,040) |  |
| Ending Reserves @ 06/30/2021             | \$4,231,146         | \$452,184       | \$191,400   | \$2,334,160   | \$72,130   |  |
| Impact on Rates                          | et on Rates \$6,994 |                 |             | \$127,010     | \$8,090    |  |
| Impact on each County's                  |                     | ¢46.630         |             | <b>\$125</b>  | 100        |  |
| Renewal Rates                            |                     | \$46,620        |             | \$135,100     |            |  |
| Change in IBNR Reserve funded            | through Stabili     | zation Reserve: |             |               |            |  |
| Beginning Reserves @ 12/31/2020          | (\$4,231,146)       | (\$451,518)     | (\$191,400) | (\$2,334,160) | (\$72,130) |  |
| Ending Reserves @ 06/30/2021             | \$4,231,146         | \$451,518       | \$191,400   | \$2,334,160   | \$72,130   |  |
| Impact on Rates                          | \$0                 | \$0             | \$0         | \$0           | \$0        |  |
| Impact on each County's<br>Renewal Rates |                     | \$0             |             | \$0           |            |  |

### Margin Application

Margin is applied to protect a plan against adverse claim fluctuation and to build a stabilization reserve overtime. The SJVIA has built a fully funded stabilization reserve over the past four years. In instances where a stabilization reserve can be accessed in lieu of margin, the need to include margin in the renewal rates lessens. Keenan prepared three margin options for the SJVIA to consider: 1) a Standard margin of 3.0%; 2) a 50/50 blend of Standard margin and no margin (1.5%); and 3) 0.0% margin. The following chart illustrates these options and the impact they have on cost:

| Margin Analysis            |         |        |            | COF           |        | COT        |          |         |        |            |        |
|----------------------------|---------|--------|------------|---------------|--------|------------|----------|---------|--------|------------|--------|
|                            | EPO     |        | Total      | otal PPO/HDHP |        | Total      | PPO/HDHP |         |        | Total      |        |
|                            | Medical | RX     | Medical/RX | Medical       | RX     | Medical/RX | Dental   | Medical | RX     | Medical/RX | Dental |
| Margin Requireme           | nt*     |        |            |               |        |            |          |         |        |            |        |
| 3.00%                      | 3.00%   | 3.00%  | 3.00%      | 3.00%         | 3.00%  | 3.00%      | 3.00%    | 3.00%   | 3.00%  | 3.00%      | 3.00%  |
| 1.50%                      | 1.50%   | 1.50%  | 1.50%      | 1.50%         | 1.50%  | 1.50%      | 1.50%    | 1.50%   | 1.50%  | 1.50%      | 1.50%  |
| 0.00%                      | 0%      | 0%     | 0%         | 0%            | 0%     | 0%         | 0%       | 0%      | 0%     | 0%         | 0%     |
| * Dental includes 1.0% for | COVID   |        |            |               |        |            |          |         |        |            |        |
| 3.00%                      | \$28.90 | \$8.24 | \$37.14    | \$10.36       | \$3.64 | \$14.00    | \$3.22   | \$15.12 | \$6.02 | \$21.14    | \$2.50 |
| 1.50%                      | \$14.45 | \$4.12 | \$18.57    | \$5.18        | \$1.82 | \$7.00     | \$1.61   | \$7.56  | \$3.01 | \$10.57    | \$1.25 |
| No Margin                  | \$0.00  | \$0.00 | \$0.00     | \$0.00        | \$0.00 | \$0.00     | \$0.00   | \$0.00  | \$0.00 | \$0.00     | \$0.00 |

In reviewing loss ratios since 2018, it was determined that due to the differences in loss ratios, the two Counties could have separate margin requirements.

| Loss Ratio | COF    | COT   | SJVIA |
|------------|--------|-------|-------|
| 2018       | 92.4%  | 87.8% | 90.8% |
| 2019       | 100.7% | 93.1% | 98.0% |
| 2020       | 95.6%  | 88.5% | 93.1% |
| 2021 YTD   | 98.2%  | 86.7% | 94.1% |

Keenan recommends the following::

- 1.5% margin be used for the 2022 self-funded coverage and Kaiser coverage for Fresno County
- 0.0% margin be used for the 2022 self-funded coverage and Kaiser coverage for Tulare County



## Rate Impact on Self-funded Plans

Keenan prepared the 2022 renewal based on review with SJVIA staff, and recommendations include the following:

- IBNR funded out of reserve (not funded from renewal rates)
- Margin at 1.5% (down from 3.0%) for Fresno County, and 0.0% (down from 3.0%) for Tulare County

The following chart illustrates the renewal rate action and respective renewal cost impact.

| Rate Impact         | mpact (           |              |             |            | CC                                | T        |             | SJV          | /IA         |           |
|---------------------|-------------------|--------------|-------------|------------|-----------------------------------|----------|-------------|--------------|-------------|-----------|
|                     | EPO               | PPO/HDHP     | Total       | Dental     | PPO/HDHP                          | Dental   | EPO         | PPO/HDHP     | Total       | Dental    |
| Rate Impact         |                   |              |             |            |                                   |          |             |              |             |           |
| Standard            | 12.81%            | -35.85%      | 4.87%       | -3.07%     | 1.68%                             | 7.00%    | 12.81%      | -7.12%       | 3.76%       | -0.26%    |
| Recommended         | 11.28%            | -36.67%      | 3.46%       | -4.13%     | -1.01%                            | 3.40%    | 11.28%      | -9.38%       | 1.90%       | -1.37%    |
|                     |                   |              |             |            |                                   |          |             |              |             |           |
| Standard            | \$5,655,004       | -\$3,130,131 | \$2,524,873 | -\$93,875  | \$474,425                         | \$94,844 | \$5,655,004 | -\$2,655,706 | \$2,999,298 | -\$12,520 |
| Standard Total      | \$2,430,998 4.35% |              |             |            | \$569,269 1.92% \$3,000,267 3.51% |          |             |              |             |           |
| Recommended         | \$4,980,244       | -\$3,201,566 | \$1,778,678 | -\$126,524 | -\$286,656                        | \$46,217 | \$4,980,244 | -\$3,488,221 | \$1,492,023 | -\$80,307 |
| Recommended Total   |                   | \$1,652,154  | 2.95%       |            | -\$240,439                        | -0.81%   |             | \$1,411,716  | 1.65%       |           |
| Alternative Renewal | EPO               | PPO/HDHP     | Total       | Dental     | PPO/HDHP                          | Dental   | EPO         | PPO/HDHP     | Total       | Dental    |
| Rate Impact         |                   |              |             |            |                                   |          |             |              |             |           |
| Rate Adjustment     | 3.74%             | 0.00%        | 3.21%       | 0.00%      | -0.85%                            | 0.00%    | 3.74%       | -0.65%       | 1.80%       | 0.00%     |
| \$ Cost             | \$1,652,154       | \$0          | \$1,652,154 | \$0        | -\$240,439                        | \$0      | \$1,652,154 | -\$240,439   | \$1,411,716 | \$0       |
| Total \$/%          |                   | \$1,652,154  | 2.95%       |            | -\$240,439                        | -0.81%   |             | \$1,411,716  | 1.65%       |           |

The alternative renewal option follows past renewal protocol and cross subsidizes savings from the medical and dental coverage to sooth the renewal impact. Utilizing the recommended option reduces the 2022 self-funded renewal adjustment from \$3,000,267 (3.51%) to \$1,411,716 (1.65%).

The 2022 renewal recommendation includes margin accumulation of \$1,736,677 from Fresno County self-funded medical and dental coverage, Kaiser margin (1.5%), and Kaiser parity.

| Margin              | COF              | COT        | SJVIA            |
|---------------------|------------------|------------|------------------|
| Self-funded Medical | \$747,885        | \$0        | \$747,885        |
| Self-Funded Dental  | \$67,005         | \$0        | \$67,005         |
| Kaiser (1.5%)       | \$462,804        | \$0        | \$462,804        |
| Kaiser Parity       | <u>\$458,983</u> | <u>\$0</u> | <u>\$458,983</u> |
| Total Margin        | \$1,736,677      | \$0        | \$1,736,677      |



# **Coverage Summary**

The following table illustrates the 2022 final rate adjustments based on carrier requested renewals and Keenan recommended margin levels for the self-funded plans: Results are based on current plan prior to any plan changes.

| Executive   | Fir                        | nal Rene                | wal                       | Comments  |
|---|----------------------------|-------------------------|---------------------------|---|
| Summary   | COF                        | COT                     | SJVIA                     |   |
| Self-Funded Medical<br>EPO<br>PPO / HDHP<br>Total | 11.28%<br>-36.67%<br>3.36% | n/a<br>-1.01%<br>-1.01% | 11.28%<br>-9.42%<br>1.84% | Self-funded medical/Rx plans include 1.5% margin for Fresno County and 0.0% margin for Tulare County. \$0 was used in the underwriting for the change in IBNR.  |
| Kaiser<br>HMO<br>Deductible HMO                   | 4.66%<br>n/a               | 9.74%<br>9.71%          | 5.15%<br>9.71%            | Kaiser is requesting a renewal increase from 9.85% to 9.88% for the second year in a row. The predominant factor causing the high renewal is Kaiser's usage of 11.12% trend. The high trend is used to include COVID-19 related costs.  The Kaiser margin was reduced to 1.5% to match the self-funded medical plans for COF. |
| Kaiser<br>Medicare                                | n/a                        | -6.92%                  | -6.92%                    | The 2022 County of Tulare Kaiser Medicare Senior Advantage rates have a 6.92% rate decrease for the Medicare eligible members, while the combination rates show an increase in the range from 2.80% to 7.19%.   |
| Delta Dental<br>DPPO<br>DHMO                      | -4.13%<br>0.00%            | 3.41%<br>0.00%          | -1.82%<br>0.00%           | The 2022 final renewal rates reduced margin to 1.5% for Fresno County and 0.0% for Tulare County. The Delta Dental DHMO rates remain unchanged with rates guaranteed through 2023.  |
| VSP   | 1.27%                      | 1.23%                   | 1.26%                     | VSP is requesting a 1.26% rate increase with a two-year rate guarantee.   |
| All Coverage                                      | 3.51%                      | 0.25%                   | 2.61%                     | Based on all lines of coverage, the SJVIA is looking at an overall 2.61% increase in cost.  |



## **Annual Cost Summary**

The following chart illustrates the projected cost for 2021 and 2022, the dollar cost differential, and percentage differential based on the recommended renewal action.

| Renewal Summary         |                   |                   |                   |              |
|-------------------------|-------------------|-------------------|-------------------|--------------|
| <b>County of Fresno</b> | 2021              | 2022              | \$<br>Difference  | % Difference |
| EPO                     | \$<br>44,138,019  | \$<br>49,118,263  | \$<br>4,980,244   | 11.28%       |
| PPO/HDHP                | \$<br>8,731,873   | \$<br>5,530,307   | \$<br>(3,201,566) | -36.67%      |
| Total Anthem            | \$<br>52,869,892  | \$<br>54,648,570  | \$<br>1,778,678   | 3.36%        |
| Kaiser*                 | \$<br>30,694,677  | \$<br>32,125,118  | \$<br>1,430,441   | 4.66%        |
| Kaiser - KPSA           | \$<br>-           | \$<br>-           | \$<br>-           | 0.00%        |
| Total Medical           | \$<br>83,564,568  | \$<br>86,773,688  | \$<br>3,209,119   | 3.84%        |
| Delta Dental PPO        | \$<br>3,060,054   | \$<br>2,933,530   | \$<br>(126,524)   | -4.13%       |
| Delta Dental DHMO       | \$<br>856,621     | \$<br>856,621     | \$<br>-           | 0.00%        |
| Total Dental            | \$<br>3,916,675   | \$<br>3,790,151   | \$<br>(126,524)   | -3.23%       |
| Vision                  | \$<br>493,504     | \$<br>499,749     | \$<br>6,245       | 1.27%        |
| <b>Grand Total</b>      | \$<br>87,974,747  | \$<br>91,063,588  | \$<br>3,088,840   | 3.51%        |
| County of Tulare        | 2021              | 2022              | \$<br>Difference  | % Difference |
| EPO                     | \$<br>-           | \$<br>-           | \$<br>-           | 0.00%        |
| PPO/HDHP                | \$<br>28,278,783  | \$<br>27,992,128  | \$<br>(286,656)   | -1.01%       |
| Total Anthem            | \$<br>28,278,783  | \$<br>27,992,128  | \$<br>(286,656)   | -1.01%       |
| Kaiser (0.0% margin)    | \$<br>3,315,102   | \$<br>3,637,516   | \$<br>322,415     | 9.73%        |
| Kaiser - KPSA           | \$<br>39,115      | \$<br>36,407      | \$<br>(2,707)     | -6.92%       |
| Total Medical           | \$<br>31,633,000  | \$<br>31,666,051  | \$<br>33,052      | 0.10%        |
| Delta Dental PPO        | \$<br>1,355,058   | \$<br>1,401,275   | \$<br>46,217      | 3.41%        |
| Delta Dental DHMO       | \$<br>152,188     | \$<br>152,188     | \$<br>-           | 0.00%        |
| Total Dental            | \$<br>1,507,246   | \$<br>1,553,463   | \$<br>46,217      | 3.07%        |
| Vision                  | \$<br>199,951     | \$<br>202,414     | \$<br>2,463       | 1.23%        |
| <b>Grand Total</b>      | \$<br>33,340,197  | \$<br>33,421,928  | \$<br>81,732      | 0.25%        |
| SJVIA                   | 2021              | 2022              | \$<br>Difference  | % Difference |
| EPO                     | \$<br>44,138,019  | \$<br>49,118,263  | \$<br>4,980,244   | 11.28%       |
| PPO/HDHP                | \$<br>37,010,656  | \$<br>33,522,435  | \$<br>(3,488,221) | -9.42%       |
| Total Anthem            | \$<br>81,148,675  | \$<br>82,640,697  | \$<br>1,492,023   | 1.84%        |
| Kaiser                  | \$<br>34,009,778  | \$<br>35,762,634  | \$<br>1,752,856   | 5.15%        |
| Kaiser - KPSA           | \$<br>39,115      | \$<br>36,407      | \$<br>(2,707)     | -6.92%       |
| Total Medical           | \$<br>115,197,568 | \$<br>118,439,739 | \$<br>3,242,171   | 2.81%        |
| Delta Dental PPO        | \$<br>4,415,112   | \$<br>4,334,805   | \$<br>(80,307)    | -1.82%       |
| Delta Dental DHMO       | \$<br>1,008,809   | \$<br>1,008,809   | \$<br>-           | 0.00%        |
| Total Dental            | \$<br>5,423,921   | \$<br>5,343,614   | \$<br>(80,307)    | -1.48%       |
| Vision                  | \$<br>693,455     | \$<br>702,163     | \$<br>8,708       | 1.26%        |
| <b>Grand Total</b>      | \$<br>121,314,944 | \$<br>124,485,516 | \$<br>3,170,572   | 2.61%        |

<sup>\*</sup> Kaiser with 1.5% margin and EPO Parity Rates for 2021 and 2022



## Plan Design Change Summary

### County of Fresno

The County of Fresno requests to eliminate the PPO 1000 and the HDPPO 1500 for active employees and add the two EPO plans named the EPO 500 and the EPO 1000 with benefits as outlined below. All other plans remain unchanged.

| Plan Name                             | EPO 0/15/0            | EPO 500/35/250        | EPO 1000/35/300       |  |  |
|---------------------------------------|-----------------------|-----------------------|-----------------------|--|--|
|                                       | Current               |                       |                       |  |  |
| General Plan Information              |                       |                       |                       |  |  |
| Annual Deductible/Individual/Family   | None                  | None                  | None                  |  |  |
| Office/Specialist Visit/Exam          | \$15 copay            | \$35 copay            | \$35 copay            |  |  |
| Annual Out-of-Pocket Limit            | \$1,000/\$2,000       | \$3,000/\$6,000       | \$4,000/\$8,000       |  |  |
| Outpatient Services                   |                       |                       |                       |  |  |
| Preventive Services                   | No charge             | No charge             | No charge             |  |  |
| Maternity Care                        |                       |                       |                       |  |  |
| Pregnancy and Maternity Care          | No charge             | \$500 hospital        | \$1,000 hospital      |  |  |
| Inpatient Hospital Services           |                       |                       |                       |  |  |
| Inpatient Hospitalization             | No charge             | \$500 hospital        | \$1,000 hospital      |  |  |
| Surgical Services                     |                       |                       |                       |  |  |
| Outpatient Facility Charge            | No charge             | No charge             | No charge             |  |  |
| <b>Emergency/Urgent Care Services</b> |                       |                       |                       |  |  |
| Emergency Room                        | \$100 copay           | \$250 copay           | \$300 copay           |  |  |
| Other Services                        |                       |                       |                       |  |  |
| Chiropractic Services                 | \$15 copay; 40 visits | \$35 copay; 40 visits | \$35 copay; 40 visits |  |  |
| Prescription Drug Benefits            | Through EmpiRx        | Through EmpiRx        | Through EmpiRx        |  |  |
| Retail                                | 30 day supply         | 30 day supply         | 30 day supply         |  |  |
| Generic                               | \$10 copay            | \$10 copay            | \$10 copay            |  |  |
| Brand (Formulary/Preferred)           | \$20 copay            | \$20 copay            | \$20 copay            |  |  |
| Brand (Non-Formulary/Non-preferred)   | \$35 copay            | \$35 copay            | \$35 copay            |  |  |
| Mail Order                            | 90 day supply         | 90 day supply         | 90 day supply         |  |  |
| Generic                               | \$15 copay            | \$15 copay            | \$15 copay            |  |  |
| Brand (Formulary/Preferred)           | \$30 copay            | \$30 copay            | \$30 copay            |  |  |
| Brand (Non-Formulary/Non-preferred)   | \$60 copay            | \$60 copay            | \$60 copay            |  |  |

Rates are provided in the Fresno County Rate Summary.



### County of Tulare

The County of Tulare is requesting the following changes to the PPO 500 plan:

- reduce its office visit copayment for primary care and specialists from \$35 to \$25
- eliminate the Inpatient Hospitalization copayment of \$250

A minor load of 0.10% is being applied to the self-funded medical/Rx plans to accommodate the plan design changes.

The following exhibit illustrates the plan design changes:

| <b>Summary of Plans</b>             | Current I            | Plan 2021                 | Renewal              | Plan 2022                 |  |  |
|-------------------------------------|----------------------|---------------------------|----------------------|---------------------------|--|--|
| Plan Name                           | PPO 500              | )/35/80/60                | PPO 500              | )/35/80/60                |  |  |
|                                     | In-Network           | Out-of-Network            | In-Network           | Out-of-Network            |  |  |
|                                     | Benefits             | Benefits                  | Benefits             | Benefits                  |  |  |
| General Plan Information            |                      |                           |                      |                           |  |  |
| Annual Deductible/Individual/Family | \$500/               | \$1,000                   | \$500/               | \$1,000                   |  |  |
| Office/Specialist Visit/Exam        | \$35 copay           | 60%                       | \$25 copay           | 60%                       |  |  |
| Annual Out-of-Pocket Limit          | \$3,000/\$6,000      | \$10,000/\$20,000         | \$3,000/\$6,000      | \$10,000/\$20,000         |  |  |
| Outpatient Services                 |                      |                           |                      |                           |  |  |
| Preventive Services                 | 100% covered         | 60% covered               | 100% covered         | 60% covered               |  |  |
| Maternity Care                      |                      |                           |                      |                           |  |  |
| Pregnancy and Maternity Care        | \$250 copay hospital | 60% covered               | 80% covered          | 60% covered               |  |  |
| (Pre-Natal Care)                    | admission + 20%      | 0070 0010100              | 0070 00V010u         | 0070 00V010G              |  |  |
| Inpatient Hospital Services         |                      |                           |                      |                           |  |  |
| Inpatient Hospitalization           | \$250 copay hospital | 60% covered;              | 80% covered          | 60% covered;              |  |  |
| ·                                   | admission + 20%      | \$600/day                 |                      | \$600/day                 |  |  |
| Surgical Services                   |                      | 000/                      |                      | 000/                      |  |  |
| Outpatient Facility Charge          | \$125/surgery + 20%  | 60% covered;<br>\$350/day | \$125/surgery + 20%  | 60% covered;<br>\$350/day |  |  |
|                                     |                      | φ330/uay                  |                      | φ330/day                  |  |  |
| Emergency/Urgent Care Services      |                      |                           |                      |                           |  |  |
| Emergency Room                      | \$100 copay + 20%    | \$100 copay + 20%         | \$100 copay + 20%    | \$100 copay + 20%         |  |  |
| Other Services                      |                      |                           |                      |                           |  |  |
| Chiropractic Services               | \$25 copay/12 visits | 60% covered/ 12 visits    | \$25 copay/12 visits | 60% covered/ 12 visits    |  |  |
| Prescription Drug Benefits          | Through              | EmpiRx                    | Through              | EmpiRx                    |  |  |
| Retail                              |                      |                           |                      |                           |  |  |
| Generic                             |                      | 0 copay                   |                      | 0 copay                   |  |  |
| Brand (Formulary/Preferred)         |                      | 0 copay                   |                      | 0 copay                   |  |  |
| Brand (Non-Formulary/Non-preferred) | \$35/\$6             | 0 copay                   | \$35/\$6             | 0 copay                   |  |  |
| Mail Order                          |                      |                           |                      |                           |  |  |
| Generic                             |                      | copay                     | \$15 copay           |                           |  |  |
| Brand (Formulary/Preferred)         |                      | copay                     | \$30 copay           |                           |  |  |
| Brand (Non-Formulary/Non-preferred) | \$50 (               | copay                     | \$50 (               | сорау                     |  |  |



### **Recommended Overall Renewal Action**

Keenan prepared two renewal options for 2022:

- Option 1 2022 renewals without the application of cross subsidies (PPO/HDHP and Delta Dental PPO savings offsetting EPO cost increase)
- Option 2 2022 renewal with the application of cross subsidies. (PPO/HDHP savings offsetting Delta Dental PPO cost increase)

| Renewal Impact     |    | County o    | f Fresno | County o         | of Tulare    | SJ\               | /IA          |
|--------------------|----|-------------|----------|------------------|--------------|-------------------|--------------|
| Option 1           | Ş  | Change      | % Change | \$<br>Difference | % Difference | \$<br>Difference  | % Difference |
| EPO                | \$ | 4,980,244   | 11.28%   |                  |              | \$<br>4,980,244   | 11.28%       |
| PPO/HDHP           | \$ | (3,201,566) | -36.67%  | \$<br>(286,656)  | -1.01%       | \$<br>(3,488,221) | -9.42%       |
| Total Anthem       | \$ | 1,778,678   | 3.36%    | \$<br>(286,656)  | -1.01%       | \$<br>1,492,023   | 1.84%        |
| Kaiser             | \$ | 1,430,441   | 4.66%    | \$<br>322,415    | 9.73%        | \$<br>1,752,856   | 5.15%        |
| Kaiser - KPSA      |    |             |          | \$<br>(2,707)    | -6.92%       | \$<br>(2,707)     | -6.92%       |
| Total Medical      | \$ | 3,209,119   | 3.84%    | \$<br>33,052     | 0.10%        | \$<br>3,242,171   | 2.81%        |
| Delta Dental PPO   | \$ | (126,524)   | -4.13%   | \$<br>46,217     | 3.41%        | \$<br>(80,307)    | -1.82%       |
| Delta Dental DHMO  | \$ | -           | 0.00%    | \$<br>-          | 0.00%        | \$<br>-           | 0.00%        |
| Total Dental       | \$ | (126,524)   | -3.23%   | \$<br>46,217     | 3.07%        | \$<br>(80,307)    | -1.48%       |
| Vision             | \$ | 6,245       | 1.27%    | \$<br>2,463      | 1.23%        | \$<br>8,708       | 1.26%        |
| <b>Grand Total</b> | \$ | 3,088,840   | 3.51%    | \$<br>81,732     | 0.25%        | \$<br>3,170,572   | 2.61%        |
| Option 2           | Ş  | Change      | % Change | \$<br>Difference | % Difference | \$<br>Difference  | % Difference |
| EPO                | \$ | 1,652,154   | 3.74%    |                  |              | \$<br>1,652,154   | 3.74%        |
| PPO/HDHP           | \$ | -           | 0.00%    | \$<br>(240,439)  | -0.85%       | \$<br>(240,439)   | -0.65%       |
| Total Anthem       | \$ | 1,652,154   | 3.12%    | \$<br>(240,439)  | -0.85%       | \$<br>1,411,716   | 1.74%        |
| Kaiser             | \$ | 1,430,441   | 4.66%    | \$<br>322,415    | 9.73%        | \$<br>1,752,856   | 5.15%        |
| Kaiser - KPSA      |    |             |          | \$<br>(2,707)    | -6.92%       | \$<br>(2,707)     | -6.92%       |
| Total Medical      | \$ | 3,082,595   | 3.69%    | \$<br>79,269     | 0.25%        | \$<br>3,161,864   | 2.74%        |
| Delta Dental PPO   | \$ | -           | 0.00%    | \$<br>-          | 0.00%        | \$<br>-           | 0.00%        |
| Delta Dental DHMO  | \$ | -           | 0.00%    | \$<br>-          | 0.00%        | \$<br>-           | 0.00%        |
| Total Dental       | \$ | -           | 0.00%    | \$<br>-          | 0.00%        | \$<br>-           | 0.00%        |
| Vision             | \$ | 6,245       | 1.27%    | \$<br>2,463      | 1.23%        | \$<br>8,708       | 1.26%        |
| <b>Grand Total</b> | \$ | 3,088,840   | 3.51%    | \$<br>81,732     | 0.25%        | \$<br>3,170,572   | 2.61%        |

Keenen recommends Option 2 be implemented for 2022 with the plan design changes requested:

- Fresno County Drop PPO 1000 and HDPPO 1500 (for active employees); add EPO 500 and EPO 1000
- Tulare County PPO 500 plan: 1) reduce the office visit copayment for primary care and specialists from \$35 to \$25; and 2) eliminate the Inpatient Hospitalization copayment of \$250



## Self-funded Medical Underwriting EPO and PPO/HDHP

|      | EPO and PPO/HDHP                                  | 8             | Fresno        |               | Tulare        |               |               |               | Total         |                    |
|------|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------------|
| Line | Line Item/Description                             | Medical       | Rx            | Total         | Medical       | Rx            | Total         | Medical       | Rx            | Total              |
| 1    | Paid Claims (June 2020 through May 2021)          | \$35,567,698  | \$12,254,943  | \$47,822,641  | \$16,273,283  | \$7,818,601   | \$24,091,884  | \$51,840,981  | \$20,073,544  | \$71,914,525       |
| 2    | Claim Adjustments                                 | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0                |
| 3    | Plan Change Adjustments                           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0           | \$0                |
| 4    | Prescription Drug Rebates                         | \$0           | (\$1,701,195) | (\$1,701,195) | \$0           | (\$1,058,718) | (\$1,058,718) | \$0           | (\$2,759,913) | (\$2,759,913)      |
| 5    | Large Claim Adjustment (Pooling Level: \$450,000) | (\$705,444)   | <u>\$0</u>    | (\$705,444)   | <u>\$0</u>    | <u>\$0</u>    | <u>\$0</u>    | (\$705,444)   | <u>\$0</u>    | (\$705,444)        |
| 6    | Adjusted Paid Claims                              | \$34,862,254  | \$10,553,748  | \$45,416,002  | \$16,273,283  | \$6,759,883   | \$23,033,166  | \$51,135,537  | \$17,313,631  | \$68,449,168       |
| 7    | Beginning Reserves @ 06/30/2021                   | (\$3,835,240) | (\$848,090)   | (\$4,683,330) | (\$1,794,680) | (\$539,480)   | (\$2,334,160) | (\$5,629,920) | (\$1,387,570) | (\$7,017,490)      |
| 8    | Ending Reserves @ 06/30/2021                      | \$3,835,240   | \$848,090     | \$4,683,330   | \$1,794,680   | \$539,480     | \$2,334,160   | \$5,629,920   | \$1,387,570   | <u>\$7,017,490</u> |
| 9    | Incurred Claims (July 1, 2020 - June 30, 2021)    | \$34,862,254  | \$10,553,748  | \$45,416,002  | \$16,273,283  | \$6,759,883   | \$23,033,166  | \$51,135,537  | \$17,313,631  | \$68,449,168       |
| 10   | Total Covered Employees (May 2020 - Apr 2021)     | <u>47,001</u> | <u>47,001</u> | <u>47,001</u> | 36,247        | 36,247        | 36,247        | 83,248        | 83,248        | 83,248             |
| 11   | Claims Cost PEPM                                  | \$741.73      | \$224.54      | \$966.27      | \$448.96      | \$186.49      | \$635.45      | \$614.26      | \$207.98      | \$822.24           |
| 12   | Trend Factor                                      | 1.1180        | 1.0759        | 1.1083        | 1.1224        | 1.0759        | 1.1088        | 1.1194        | 1.0759        | 1.1084             |
| 13   | Projected Claims Cost Per Employee                | \$829.29      | \$241.58      | \$1,070.88    | \$503.91      | \$200.65      | \$704.56      | \$687.62      | \$223.76      | \$911.38           |
| 14   | Recommended Funding Margin                        | 1.5%          | 1.5%          | 1.5%          | 0.0%          | 0.0%          | 0.0%          | 1.0%          | 0.9%          | 1.0%               |
| 15   | Adjusted Projected Claims                         | \$841.73      | \$245.20      | \$1,086.93    | \$503.91      | \$200.65      | \$704.56      | \$694.64      | \$225.80      | \$920.44           |
| 16   | Fixed Costs PEPM                                  |               |               |               |               |               |               |               |               |                    |
| 17   | Specific Stop-Loss Premium PEPM (Estimate)        |               |               | \$22.59       |               |               | \$19.08       |               |               | \$21.06            |
| 18   | Aggregate Stop-Loss Premium PEPM (Estimate)       |               |               | \$0.00        |               |               | \$0.00        |               |               | \$0.00             |
| 19   | Anthem Network & Administrative Fees              |               |               | \$47.59       |               |               | \$36.10       |               |               | \$42.59            |
| 20   | All Other Program Fees                            |               |               | \$19.19       |               |               | \$17.56       |               |               | \$18.48            |
| 21   | Total Fixed Costs                                 |               |               | \$89.37       |               |               | \$72.74       |               |               | \$82.13            |
| 22   | Required Premium PEPM                             |               |               | \$1,176.30    |               |               | \$777.30      |               |               | \$1,002.57         |
| 23   | Current Premium PEPM                              |               |               | \$1,136.99    |               |               | \$785.26      |               |               | \$983.84           |
| 24   | Required Increase                                 |               |               | 3.46%         |               |               | -1.01%        |               |               | 1.90%              |
| 25   | Current Subscribers (May 2021)                    | 3,878         | 3,878         | 3,878         | 3,001         | 3,001         | 3,001         | 6,879         | 6,879         | 6,879              |
| 26   | Base Trend  | 7.35%         | 5.00%         | 6.93%         | 8.00%         | 5.00%         | 7.25%         | 7.80%         | 5.03%         | 7.14%              |
| 27   | Months Trended                                    | 18            | 18            | 18            | 18            | 18            | 18            | 18            | 18            | 18                 |

#### <u>Notes</u>

Other Program Fees include: Wellness, Claims Management/Communication, Consulting Fees, SJVIA Fees, PCORI, Myworkplace and ASI. Large claim credits are obtained from Anthem medical reports and EmpiRX prescription drug reports.



## Self-funded Medical Underwriting EPO

|      | EPO   |               | Fresno           |                    |         | Tulare |       | Total         |                  |                    |
|------|---|---------------|------------------|--------------------|---------|--------|-------|---------------|------------------|--------------------|
| Line | Line Item/Description                             | Medical       | Rx               | Total              | Medical | Rx     | Total | Medical       | Rx               | Total              |
| 1    | Paid Claims (June 2020 through May 2021)          | \$32,298,484  | \$10,922,338     | \$43,220,822       |         |        |       | \$32,298,484  | \$10,922,338     | \$43,220,822       |
| 2    | Claim Adjustments                                 | \$0           | \$0              | \$0                |         |        |       | \$0           | \$0              | \$0                |
| 3    | Plan Change Adjustments                           | \$0           | \$0              | \$0                |         |        |       | \$0           | \$0              | \$0                |
| 4    | Prescription Drug Rebates                         | \$0           | (\$1,520,093)    | (\$1,520,093)      |         |        |       | \$0           | (\$1,520,093)    | (\$1,520,093)      |
| 5    | Large Claim Adjustment (Pooling Level: \$450,000) | (\$705,444)   | <u>\$0</u>       | <u>(\$705,444)</u> |         |        |       | (\$705,444)   | <u>\$0</u>       | <u>(\$705,444)</u> |
| 6    | Adjusted Paid Claims                              | \$31,593,040  | \$9,402,245      | \$40,995,285       |         |        |       | \$31,593,040  | \$9,402,245      | \$40,995,285       |
| 7    | Beginning Reserves @ 12/31/2020                   | (\$3,475,590) | (\$755,556)      | (\$4,231,146)      |         |        |       | (\$3,475,590) | (\$755,556)      | (\$4,231,146)      |
| 8    | Ending Reserves @ 06/30/2021                      | \$3,475,590   | <u>\$755,556</u> | <u>\$4,231,146</u> |         |        |       | \$3,475,590   | <u>\$755,556</u> | <u>\$4,231,146</u> |
| 9    | Incurred Claims (July 1, 2020 - June 30, 2021)    | \$31,593,040  | \$9,402,245      | \$40,995,285       |         |        |       | \$31,593,040  | \$9,402,245      | \$40,995,285       |
| 10   | Total Covered Employees (May 2020 - Apr 2021)     | <u>36,802</u> | <u>36,802</u>    | <u>36,802</u>      |         |        |       | <u>36,802</u> | <u>36,802</u>    | <u>36,802</u>      |
| 11   | Claims Cost PEPM                                  | \$858.46      | \$255.48         | \$1,113.94         |         |        |       | \$858.46      | \$255.48         | \$1,113.94         |
| 12   | Trend Factor                                      | <u>1.1224</u> | 1.0759           | <u>1.1117</u>      |         |        |       | <u>1.1224</u> | 1.0759           | <u>1.1117</u>      |
| 13   | Projected Claims Cost Per Employee                | \$963.54      | \$274.87         | \$1,238.41         |         |        |       | \$963.54      | \$274.87         | \$1,238.41         |
| 14   | Recommended Funding Margin                        | <u>1.5%</u>   | 1.5%             | <u>1.5%</u>        |         |        |       | <u>1.5%</u>   | 1.5%             | <u>1.5%</u>        |
| 15   | Adjusted Projected Claims                         | \$977.99      | \$278.99         | \$1,256.99         |         |        |       | \$977.99      | \$278.99         | \$1,256.99         |
| 16   | Fixed Costs PEPM                                  |               |                  |                    |         |        |       |               |                  |                    |
| 17   | Specific Stop-Loss Premium PEPM (Estimate)        |               |                  | \$24.19            |         |        |       |               |                  | \$24.19            |
| 18   | Aggregate Stop-Loss Premium PEPM (Estimate)       |               |                  | \$0.00             |         |        |       |               |                  | \$0.00             |
| 19   | Anthem Network & Administrative Fees              |               |                  | \$50.78            |         |        |       |               |                  | \$50.78            |
| 20   | All Other Program Fees                            |               |                  | \$20.27            |         |        |       |               |                  | \$20.27            |
| 21   | Total Fixed Costs                                 |               |                  | \$95.24            |         |        |       |               |                  | \$95.24            |
| 22   | Required Premium PEPM                             |               |                  | \$1,352.23         |         |        |       |               |                  | \$1,352.23         |
| 23   | Current Premium PEPM                              |               |                  | \$1,215.12         |         |        |       |               |                  | \$1,215.12         |
| 24   | Required Increase                                 |               |                  | 11.28%             |         |        |       |               |                  | 11.28%             |
| 25   | Current Subscribers (May 2021)                    | 3,027         | 3,027            | 3,027              |         |        |       | 3,027         | 3,027            | 3,027              |
| 26   | Base Trend  | 8.00%         | 5.00%            | 7.45%              |         |        |       | 8.00%         | 5.00%            | 7.45%              |
| 27   | Months Trended                                    | 18            | 18               | 18                 |         |        |       | 18            | 18               | 18                 |

#### Notes:

Other Program Fees include: Wellness, Claims Management/Communication, Consulting Fees, SJVIA Fees, PCORI, Myworkplace and ASI. Large claim credits are obtained from Anthem medical reports and EmpiRX prescription drug reports.



# Self-funded Medical Underwriting PPO/HDHP

|      | PPO/HDHP  |             | Fresno      |               |               | Tulare           |                |               | Total         |                |
|------|---|-------------|-------------|---------------|---------------|------------------|----------------|---------------|---------------|----------------|
| Line | Line Item/Description                             | Medical     | Rx          | Total         | Medical       | Rx               | Total          | Medical       | Rx            | Total          |
| 1    | Paid Claims (July 1, 2020 - June 30, 2021)        | \$3,269,214 | \$1,332,605 | \$4,601,819   | \$16,273,283  | \$7,818,601      | \$24,091,884   | \$19,542,497  | \$9,151,206   | \$28,693,703   |
| 2    | Claim Adjustments                                 | \$0         | \$0         | \$0           | \$0           | \$0              | \$0            | \$0           | \$0           | \$0            |
| 3    | Plan Change Adjustments                           | \$0         | \$0         | \$0           | \$0           | \$0              | \$0            | \$0           | \$0           | \$0            |
| 4    | Prescription Drug Rebates                         | \$0         | (\$181,102) | (\$181,102)   | \$0           | (\$1,058,718)    | (\$1,058,718)  | \$0           | (\$1,239,820) | (\$1,239,820)  |
| 5    | Large Claim Adjustment (Pooling Level: \$450,000) | <u>\$0</u>  | <u>\$0</u>  | <u>\$0</u>    | <u>\$0</u>    | <u>\$0</u>       | <u>\$0</u>     | <u>\$0</u>    | <u>\$0</u>    | <u>\$0</u>     |
| 6    | Adjusted Paid Claims                              | \$3,269,214 | \$1,151,503 | \$4,420,717   | \$16,273,283  | \$6,759,883      | \$23,033,166   | \$19,542,497  | \$7,911,386   | \$27,453,883   |
| 7    | Beginning Reserves @ 12/31/2020                   | (\$359,650) | (\$92,534)  | (\$452,184)   | (\$1,794,680) | (\$539,480)      | (\$2,334,160)  | (\$2,154,330) | (\$632,014)   | (\$2,786,344)  |
| 8    | Ending Reserves @ 06/30/2021                      | \$359,650   | \$92,534    | \$452,184     | \$1,794,680   | <u>\$539,480</u> | \$2,334,160    | \$2,154,330   | \$632,014     | \$2,786,344    |
| 9    | Incurred Claims (July 1, 2020 - June 30, 2021)    | \$3,269,214 | \$1,151,503 | \$4,420,717   | \$16,273,283  | \$6,759,883      | \$23,033,166   | \$19,542,497  | \$7,911,386   | \$27,453,883   |
| 10   | Total Covered Employees (May 2020 - Apr 2021)     | 10,199      | 10,199      | 10,199        | <u>36,247</u> | 36,247           | <u>36,247</u>  | <u>46,446</u> | 46,446        | <u>46,446</u>  |
| 11   | Claims Cost PEPM                                  | \$320.54    | \$112.90    | \$433.45      | \$448.96      | \$186.49         | \$635.45       | \$420.76      | \$170.34      | \$591.09       |
| 12   | Trend Factor                                      | 1.0759      | 1.0759      | <u>1.0759</u> | 1.1224        | 1.0759           | <u>1.1088</u>  | <u>1.1168</u> | 1.0769        | 1.1035         |
| 13   | Projected Claims Cost Per Employee                | \$344.87    | \$121.47    | \$466.34      | \$503.91      | \$200.65         | \$704.56       | \$468.99      | \$183.26      | \$652.25       |
| 14   | Recommended Funding Margin                        | <u>1.5%</u> | 1.5%        | <u>1.5%</u>   | 0.0%          | 0.0%             | 0.0%           | 0.2%          | 0.2%          | 0.2%           |
| 15   | Adjusted Projected Claims                         | \$350.04    | \$123.29    | \$473.34      | \$503.91      | \$200.65         | \$704.56       | \$470.12      | \$183.66      | \$653.78       |
| 16   | Fixed Costs PEPM                                  |             |             |               |               |                  |                |               |               |                |
| 17   | Specific Stop-Loss Premium PEPM (Estimate)        |             |             | \$16.83       |               |                  | \$19.08        |               |               | \$18.59        |
| 18   | Aggregate Stop-Loss Premium PEPM (Estimate)       |             |             | \$0.00        |               |                  | \$0.00         |               |               | \$0.00         |
| 19   | Anthem Network & Administrative Fees              |             |             | \$36.10       |               |                  | \$36.10        |               |               | \$36.10        |
| 20   | All Other Program Fees                            |             |             | \$15.28       |               |                  | <u>\$17.56</u> |               |               | <u>\$17.06</u> |
| 21   | Total Fixed Costs                                 |             |             | \$68.21       |               |                  | \$72.74        |               |               | \$71.75        |
| 22   | Required Premium PEPM                             |             |             | \$541.55      |               |                  | \$777.30       |               |               | \$725.53       |
| 23   | Current Premium PEPM                              |             |             | \$855.06      |               |                  | \$785.26       |               |               | \$800.59       |
| 24   | Required Increase                                 |             |             | -36.67%       |               |                  | -1.01%         |               |               | -9.38%         |
| 25   | Current Subscribers (May 2021)                    | 851         | 851         | 851           | 3,001         | 3,001            | 3,001          | 3,852         | 3,852         | 3,852          |
|      | Base Trend  | 5.00%       | 5.00%       | 5.06%         | 8.00%         | 5.00%            | 7.25%          | 7.64%         | 5.06%         | 6.90%          |
| 27   | Months Trended                                    | 18          | 18          | 18            | 18            | 18               | 18             | 18            | 18            | 18             |

#### Notes:

Other Program Fees include: Wellness, Claims Management/Communication, Consulting Fees, SJVIA Fees, PCORI, Myworkplace and ASI. Large claim credits are obtained from Anthem medical reports and EmpiRX prescription drug reports.



# Self-funded Dental Underwriting Total SJVIA

| Dental Program                             |       | ounty of<br>Fresno | County of<br>Tulare |           |    | SJVIA     |
|--|-------|--------------------|---------------------|-----------|----|-----------|
| 1 Paid Claims (7/1/2020 - 6/30/2021)       |       | \$<br>2,845,995    | \$                  | 1,198,627 | \$ | 4,044,622 |
| 2 Beginning Reserve (06/30/21)             |       | \$<br>(191,400)    | \$                  | (72,130)  | \$ | (263,530) |
| 3 Ending Reserve (06/30/21)                |       | \$<br>191,400      | \$                  | 72,130    | \$ | 263,530   |
| 4 Incurred Claims                          |       | \$<br>2,845,995    | \$                  | 1,198,627 | \$ | 4,044,622 |
| 5 Covered Employees                        |       | 56,280             |                     | 31,284    |    | 87,564    |
| 6 Incurred Claims/EE/Month                 |       | \$<br>50.57        | \$                  | 38.31     | \$ | 46.19     |
| 7 Trend Factor                             | 4.00% | 1.0530             |                     | 1.0530    |    | 1.0530    |
| 8 Expected Incurred Claims                 |       | \$<br>53.25        | \$                  | 40.34     | \$ | 48.64     |
| 9 Covid-19 Adjustment (only on COF)        | 0.50% | \$<br>0.27         | \$                  | -         | \$ | 0.17      |
| 10 Administration                          |       | \$<br>4.19         | \$                  | 4.19      | \$ | 4.19      |
| 11 Margin (only on COF)                    | 1.00% | \$<br>1.07         | \$                  | -         | \$ | 0.66      |
| 12 Required Funding                        |       | \$<br>58.78        | \$                  | 44.53     | \$ | 53.66     |
| 13 Current Funding Level                   |       | \$<br>61.31        | \$                  | 43.06     | \$ | 54.79     |
| 14 Calculated Funding Action = (12)/(13)-1 |       | -4.13%             |                     | 3.40%     |    | -2.07%    |



## Fully-Insured Vision Underwriting Total SJVIA

| Vision Program                             |       | County of<br>Fresno |          | C  | ounty of<br>Tulare | SJVIA          |
|--|-------|---------------------|----------|----|--------------------|----------------|
| 1 Paid Claims (7/1/2020 - 6/30/2021)       |       | \$                  | 400,346  | \$ | 195,539            | \$<br>595,885  |
| 2 Beginning Reserve 5%                     |       | \$                  | (17,599) | \$ | (8,578)            | \$<br>(26,177) |
| 3 Ending Reserve 5%                        |       | \$                  | 20,259   | \$ | 9,708              | \$<br>29,967   |
| 4 Incurred Claims                          |       | \$                  | 403,006  | \$ | 196,669            | \$<br>599,675  |
| 5 Covered Employees                        |       |                     | 51,588   |    | 34,476             | 86,064         |
| 6 Incurred Claims/EE/Month                 |       | \$                  | 7.81     | \$ | 5.70               | \$<br>6.97     |
| 7 Trend Factor                             | 3.00% |                     | 1.0453   |    | 1.0453             | 1.0453         |
| 8 Expected Incurred Claims                 |       | \$                  | 8.17     | \$ | 5.96               | \$<br>7.28     |
| 9 Covid-19 Adjustment                      | 1.00% | \$                  | 0.08     | \$ | 0.06               | \$<br>0.07     |
| 10 Administration                          |       | \$                  | 1.36     | \$ | 0.76               | \$<br>1.12     |
| 11 Margin                                  | 2.00% | \$                  | 0.16     | \$ | 0.12               | \$<br>0.15     |
| 12 Required Funding (8+9+10+11)            |       | \$                  | 9.77     | \$ | 6.90               | \$<br>8.62     |
| 13 Current Funding Level                   |       | \$                  | 10.46    | \$ | 5.85               | \$<br>8.61     |
| 14 Calculated Funding Action = (12)/(13)-1 |       |                     | -6.57%   |    | 17.94%             | 0.11%          |

The SJVIA vision plan is fully insured with VSP with a two-year rate guarantee for 2022 and 2023. The underwriting exhibit is illustrative only.



Kaiser – SJVIA

| Lives          | Kaiser   | 1   |  |  |  |   |             |               |
|----------------|--|---|--|--|--|---|-------------|---------------|
| Lives          | Kaisei   | 3.0%  | SJVIA  | SJVIA  | Kaiser   | 1.5%  | SJVIA       | SJVIA         |
|                | Rate   | Margin  | Admin.   | Rate   | Rate   | Margin  | Admin.      | Rate          |
| 1,521          | \$ 362.45  | \$ 10.87  | \$ 12.85   | \$ 386.17  | \$ 398.14  | \$ 5.97   | \$ 12.63    | \$ 416.74     |
| 131            | \$ 650.44  | \$ 19.51  | \$ 12.85   | \$ 682.80  | \$ 714.51  | \$ 10.72  | \$ 12.63    | \$ 737.86     |
| 500            | \$ 573.43  | \$ 17.20  | \$ 12.85   | \$ 603.48  | \$ 629.90  | \$ 9.45   | \$ 12.63    | \$ 651.98     |
| <u>134</u>     | \$ 860.73  | \$ 25.82  | \$ 12.85   | \$ 899.40  | \$ 945.50  | \$ 14.18  | \$ 12.63    | \$ 972.31     |
| 2,286          | \$ 27,002,220  | \$ 809,873  | \$ 763,753   | \$ 28,575,845  | \$ 29,661,288  | \$ 444,855  | \$ 750,677  | \$ 30,856,819 |
|                |  |   | 000000000  |  | \$ 2,659,068   | \$ (365,018)  | \$ (13,076) | \$ 2,280,974  |
|                |  |   |  |  | 9.85%  | -45.07%   | -1.71%      | 7.98%         |
|                |  | 20  | 21   |  |  | 20  | )22         |               |
|                | Kaiser   | ·   | ·  | SIVIA  | Kaiser   |   |             | SJVIA         |
| Lives          |  |   | 8  | į –  |  |   |             | Rate          |
| 43             | \$ 823.25  |   | \$ 10.85   | \$ 834.10  | \$ 904.49  | \$ -  | \$ 10.63    | \$ 915.12     |
| 4              | \$ 1,646.50  | 1   | \$ 10.85   | \$ 1,657.35  | \$ 1,808.98  | \$ -  | \$ 10.63    | \$ 1,819.61   |
| 10             | \$ 1,490.08  | 1   | \$ 10.85   | \$ 1,500.93  | \$ 1,637.12  | \$ -  | \$ 10.63    | \$ 1,647.75   |
| 1              | \$ 2,469.76  | \$ -  | \$ 10.85   | \$ 2,480.61  | \$ 2,713.47  | \$ -  | \$ 10.63    | \$ 2,724.10   |
| <u>-</u><br>58 | \$ 1,543,264   | \$ -  | 8  | \$ 1,559,626   |  | \$ -  | \$ 16,030   | \$ 1,711,585  |
|                |  |   | 000000000000000000000000000000000000000  |  | \$ 152,291   | \$ -  | \$ (332)    | \$ 151,959    |
|                |  | 000000000000000000000000000000000000000   | 000000000000000000000000000000000000000  |  | 9.87%  | 0.00%   | -2.03%      | 9.74%         |
|                |  | 20  | 21   |  |  | 20  | )22         |               |
|                | Kaiser   | ·   | ·····  | SJVIA  | Kaiser   | ·,····  | ·····       | SJVIA         |
| Lives          | Rate   |   | •  | Rate   | Rate   |   | Admin.      | Rate          |
| 75             | \$ 630.95  | 1   | \$ 10.85   | \$ 641.80  | \$ 693.29  | }   | \$ 10.63    | \$ 703.92     |
| 2              | \$ 1,261.90  |   | \$ 10.85   | \$ 1,272.75  | \$ 1,386.59  | \$ -  | \$ 10.63    | \$ 1,397.22   |
| 8              | \$ 1,142.02  | \$ -  | \$ 10.85   | \$ 1,152.87  | \$ 1,254.85  | \$ -  | \$ 10.63    | \$ 1,265.48   |
| <u>4</u>       | \$ 1,892.86  | \$ <u>-</u>   | \$ 10.85   | \$ 1,903.71  | \$ 2,079.87  | \$ <u>-</u>   | \$ 10.63    | \$ 2,090.50   |
| 89             | \$ 1,730,369   | \$ -  | \$ 25,107  | \$ 1,755,476   | \$ 1,901,333   | \$ -  | \$ 24,598   | \$ 1,925,931  |
|                |  |   | B000000000   |  | \$ 170,965   | }   | }           |               |
|                |  | 200000000000000000000000000000000000000   | ***************************************  |  |  | <b>5</b>  | -2.03%      | 9.71%         |
|                | 500<br>134<br>2,286<br>Lives<br>43<br>4<br>10<br>1<br>58<br>Lives<br>75<br>2<br>8<br>4 | 500 \$ 573.43<br>134 \$ 860.73<br>2,286 \$ 27,002,220<br>Kaiser<br>Rate<br>43 \$ 823.25<br>4 \$ 1,646.50<br>10 \$ 1,490.08<br>1 \$ 2,469.76<br>58 \$ 1,543,264<br>Kaiser<br>Rate<br>75 \$ 630.95<br>2 \$ 1,261.90<br>8 \$ 1,142.02<br>4 \$ 1,892.86 | 500         \$ 573.43         \$ 17.20           134         \$ 860.73         \$ 25.82           2,286         \$ 27,002,220         \$ 809,873           Lives         Kaiser O.0% Margin           43         \$ 823.25         \$ -           4         \$ 1,646.50         \$ -           10         \$ 1,490.08         \$ -           5         2,469.76         \$ -           58         \$ 1,543,264         \$ -           Fate         Margin           75         \$ 630.95         \$ -           2         \$ 1,261.90         \$ -           8         \$ 1,142.02         \$ -           4         \$ 1,892.86         \$ - | 500       \$ 573.43       \$ 17.20       \$ 12.85         134       \$ 860.73       \$ 25.82       \$ 12.85         2,286       \$ 27,002,220       \$ 809,873       \$ 763,753         Kaiser Rate       0.0%       SJVIA         43       \$ 823.25       \$ -       \$ 10.85         4       \$ 1,646.50       \$ -       \$ 10.85         10       \$ 1,490.08       \$ -       \$ 10.85         5       \$ 2,469.76       \$ -       \$ 10.85         58       \$ 1,543,264       \$ -       \$ 16,362         Lives         Kaiser Rate       0.0%       SJVIA         Margin       Admin.         75       \$ 630.95       \$ -       \$ 10.85         2       \$ 1,261.90       \$ -       \$ 10.85         8       \$ 1,142.02       \$ -       \$ 10.85         8       \$ 1,1892.86       \$ -       \$ 10.85 | 500         \$ 573.43         \$ 17.20         \$ 12.85         \$ 603.48           134         \$ 860.73         \$ 25.82         \$ 12.85         \$ 899.40           2,286         \$ 27,002,220         \$ 809,873         \$ 763,753         \$ 28,575,845           Lives         Kaiser Rate         0.0% Margin         SJVIA Admin.         Rate           43         \$ 823.25         \$ -         \$ 10.85         \$ 834.10           4         \$ 1,646.50         \$ -         \$ 10.85         \$ 1,657.35           10         \$ 1,490.08         \$ -         \$ 10.85         \$ 1,500.93           1         \$ 2,469.76         \$ -         \$ 10.85         \$ 2,480.61           58         \$ 1,543,264         \$ -         \$ 16,362         \$ 1,559,626           Lives         Kaiser Rate         Margin         Admin.         Rate           Margin         Admin.         Rate           75         \$ 630.95         \$ -         \$ 10.85         \$ 641.80           2         \$ 1,261.90         \$ -         \$ 10.85         \$ 1,272.75           8         \$ 1,142.02         \$ -         \$ 10.85         \$ 1,152.87           4         \$ 1,892.86         \$ -         \$ 10.85 | 500         \$ 573.43         \$ 17.20         \$ 12.85         \$ 603.48         \$ 629.90           134         \$ 860.73         \$ 25.82         \$ 12.85         \$ 899.40         \$ 945.50           \$ 27,002,220         \$ 809,873         \$ 763,753         \$ 28,575,845         \$ 29,661,288           \$ 2,659,068         9.85%           Lives         Kaiser Rate         Margin         Admin.         Rate         Rate         Margin         Admin.         Rate         Rate         \$ 10.85         \$ 1,657.35         \$ 1,808.98           10         \$ 1,490.08         \$ -         \$ 10.85         \$ 1,500.93         \$ 1,637.12           1         \$ 2,469.76         \$ -         \$ 10.85         \$ 2,480.61         \$ 2,713.47           58         \$ 1,543,264         \$ -         \$ 16,362         \$ 1,559,626         \$ 1,695,555           \$ 152,291         9.87%           Lives         Kaiser Rate         Margin         Admin.         Rate         Rate           75         \$ 630.95         \$ -         \$ 10.85         \$ 641.80         \$ 693.29           2         \$ 1,261.90         \$ -         \$ 10.85 | \$ 500      | Soo           |



## **Kaiser EPO Parity**

Based on the 9.85% Kaiser increase and reduced margin in the self-funded renewal, the EPO/Parity rate is an increase of 4.66% for Kaiser and the EPO

plan and includes \$458,983 in Kaiser Parity margin.

| County of Fresno - Biweekly Rates          |   |      | 2021            |     |                   |    | 20      | )22 |             |           |                  |
|--|---|------|-----------------|-----|-------------------|----|---------|-----|-------------|-----------|------------------|
| Vaisar                                     | Lives                                   |      | SJVIA           |     | Kaiser            |    | 1.5%    |     | SJVIA       |           | SJVIA            |
| Kaiser                                     | Lives                                   |      | Rate            |     | Rate              | ١  | Margin  |     | Admin.      |           | Rate             |
| Subscriber Only                            | 1,521                                   | \$   | 410.91          | \$  | 416.74            | \$ | 6.25    | \$  | 5.83        | \$        | 428.82           |
| Subscriber & Spouse                        | 131                                     | \$   | 745.34          | \$  | 737.86            | \$ | 11.07   | \$  | 5.83        | \$        | 754.76           |
| Subscriber & Child(ren)                    | 500                                     | \$   | 652.75          | \$  | 651.98            | \$ | 9.78    | \$  | 5.83        | \$        | 667.59           |
| Subscriber & Spouse & 1 or more Child(ren) | <u>134</u>                              | \$   | 981.76          | \$  | 972.31            | \$ | 14.58   | \$  | 5.83        | <u>\$</u> | 992.72           |
| Annual Amount                              | 2,286                                   | \$30 | 0,694,677       | \$3 | 0,856,819         | \$ | 462,804 | \$  | 346,512     | \$3       | 31,666,135       |
| \$ Difference                              |   |      |                 |     |                   |    |         |     |             | \$        | 971,458          |
| % Difference                               |   |      |                 |     |                   |    |         |     |             |           | 3.16%            |
| County of Fresno - Bi-Weekly Rates         |   |      | 2021            |     |                   |    | 20      | )22 |             |           |                  |
| EPO and Vision                             | Lives                                   | SJ   | VIA EPO<br>Rate |     | PO Rate<br>+3.74% | ٧  | SP Rate |     |             | S         | JVIA EPO<br>Rate |
| Subscriber Only                            | 1,671                                   | \$   | 410.91          | \$  | 426.28            | \$ | 3.64    |     |             | \$        | 429.92           |
| Subscriber & Spouse                        | 300                                     | \$   | 745.34          | \$  | 773.22            | \$ | 6.54    |     |             | \$        | 779.76           |
| Subscriber & Child(ren)                    | 824                                     | \$   | 652.75          | \$  | 677.16            | \$ | 6.42    |     |             | \$        | 683.58           |
| Subscriber & Spouse & 1 or more Child(ren) | <u>270</u>                              | \$   | 981.76          | \$  | 1,018.48          | \$ | 9.39    |     |             | \$        | 1,027.87         |
| Annual Amount                              | 3,065                                   | \$44 | 4,542,519       | \$4 | 6,208,482         | \$ | 412,615 |     |             | \$4       | 16,621,098       |
| \$ Difference                              |   |      |                 |     |                   |    |         |     |             | \$        | 2,078,579        |
| % Difference                               | *************************************** |      |                 |     |                   |    |         |     |             |           | 4.67%            |
|  |   |      | 2021            |     |                   |    | 20      | )22 |             |           |                  |
| Parity Bi-Weekly Rates                     | Lives                                   | SJV  | IA Parity       |     |                   |    |         | Kai | iser Parity | EF        | O/Kaiser         |
|  | Lives                                   |      | Rate            |     |                   |    |         |     | Margin      |           | arity Rate       |
| Subscriber Only                            | 3,192                                   | \$   | 410.91          |     |                   |    |         | \$  | 1.10        | \$        | 429.92           |
| Subscriber & Spouse                        | 431                                     | \$   | 745.34          |     |                   |    |         | \$  | 25.00       | \$        | 779.76           |
| Subscriber & Child(ren)                    | 1,324                                   | \$   | 652.75          |     |                   |    |         | \$  | 15.99       | \$        | 683.58           |
| Subscriber & Spouse & 1 or more Child(ren) | <u>404</u>                              | \$   | 981.76          |     |                   |    |         | \$  | 35.15       | <u>\$</u> | 1,027.87         |
| Annual Amount                              | 5,351                                   | \$7! | 5,237,196       |     |                   |    |         | \$  | 458,983     | 1         | 78,746,216       |
| \$ Difference                              |   |      |                 |     |                   |    |         |     |             | \$        | 3,509,020        |
| % Difference                               |   |      |                 |     |                   |    |         |     |             |           | 4.66%            |



## Delta Dental - DHMO and PPO

| COF - Dental PPO  | Enrollment   |                         | 2021   | 202                        | 22 Option A   | 202               | 22 Option B                                    |
|---|--|-------------------------|--|----------------------------|---|-------------------|--|
| Employee Only   | 2538   | \$                      | 50.29  | \$                         | 48.21   | \$                | 50.29  |
| Employee + Spouse   | 339  | \$                      | 80.19  | \$                         | 76.88   | \$                | 80.19  |
| Employee + Children   | 983  | \$                      | 69.88  | \$                         | 66.99   | \$                | 69.88  |
| Employee + Family   | 307  | \$                      | 102.58   | \$                         | 98.34   | \$                | 102.58   |
| Total   | 4167   | \$                      | 3,060,054  | \$                         | 2,933,530   | \$                | 3,060,054                                      |
| \$ Difference   |  |                         |  | \$                         | (126,524)   | \$                | -  |
| % Difference  |  |                         |  |                            | -4.13%  |                   | 0.00%  |
| County of Fresno - DHMO   | Enrollment   |                         | 2021   |                            | 2022  |                   |  |
| Employee Only   | 1425   | \$                      | 27.38  | \$                         | 27.38   |                   |  |
| Employee + Spouse   | 159  | \$                      | 47.51  | \$                         | 47.51   |                   |  |
| Employee + Children   | 366  | \$                      | 47.83  | \$                         | 47.83   |                   |  |
| Employee + Family   | 106  | \$                      | 68.95  | \$                         | 68.95   |                   |  |
| Total   | 2056   | \$                      | 856,621  | \$                         | 856,621   |                   |  |
| \$ Difference   |  |                         |  | \$                         | -   |                   |  |
| % Difference  |  |                         |  |                            | 0.00%   |                   |  |
|   |  |                         |  |                            |   |                   |  |
| COT - Dental PPO  | Enrollment   |                         | 2021   | 202                        | 22 Option A   | 202               | 22 Option B                                    |
|   | Enrollment<br>2067   | \$                      | <b>2021</b> 35.43  | \$                         | <b>22 Option A</b><br>36.64   | <b>20</b> 2       | <b>22 Option B</b> 35.43                       |
| COT - Dental PPO  |  | \$                      |  | \$<br>\$                   | <u> </u>  | \$<br>\$          |  |
| COT - Dental PPO<br>Employee Only   | 2067<br>194<br>258   | \$<br>\$                | 35.43  | \$<br>\$<br>\$             | 36.64   | \$<br>\$<br>\$    | 35.43  |
| COT - Dental PPO Employee Only Employee + Spouse  | 2067<br>194  | \$<br>\$<br>\$          | 35.43<br>61.42   | \$<br>\$<br>\$             | 36.64<br>63.51  | \$<br>\$<br>\$    | 35.43<br>61.42                                 |
| COT - Dental PPO Employee Only Employee + Spouse Employee + Children Employee + Family Total  | 2067<br>194<br>258   | \$<br>\$                | 35.43<br>61.42<br>69.60  | \$<br>\$<br>\$<br>\$       | 36.64<br>63.51<br>71.97   | \$ \$ \$ \$<br>\$ | 35.43<br>61.42<br>69.60                        |
| COT - Dental PPO Employee Only Employee + Spouse Employee + Children Employee + Family  | 2067<br>194<br>258<br>95   | \$<br>\$<br>\$          | 35.43<br>61.42<br>69.60<br>103.32  | \$<br>\$<br>\$             | 36.64<br>63.51<br>71.97<br>106.83   | \$<br>\$<br>\$    | 61.42<br>69.60<br>103.32                       |
| COT - Dental PPO Employee Only Employee + Spouse Employee + Children Employee + Family Total  | 2067<br>194<br>258<br>95<br>2614                                       | \$<br>\$<br>\$          | 35.43<br>61.42<br>69.60<br>103.32  | \$<br>\$<br>\$<br>\$       | 36.64<br>63.51<br>71.97<br>106.83<br>1,401,275  | \$ \$ \$ \$<br>\$ | 35.43<br>61.42<br>69.60<br>103.32              |
| COT - Dental PPO Employee Only Employee + Spouse Employee + Children Employee + Family Total \$ Difference % Difference County of Tulare - DHMO   | 2067<br>194<br>258<br>95   | \$<br>\$<br>\$          | 35.43<br>61.42<br>69.60<br>103.32  | \$ \$ \$ \$ \$             | 36.64<br>63.51<br>71.97<br>106.83<br>1,401,275<br>46,217  | \$ \$ \$ \$<br>\$ | 35.43<br>61.42<br>69.60<br>103.32<br>1,355,058 |
| COT - Dental PPO Employee Only Employee + Spouse Employee + Children Employee + Family Total \$ Difference % Difference County of Tulare - DHMO Employee Only   | 2067<br>194<br>258<br>95<br>2614                                       | \$<br>\$<br>\$          | 35.43<br>61.42<br>69.60<br>103.32<br>1,355,058   | \$<br>\$<br>\$<br>\$<br>\$ | 36.64<br>63.51<br>71.97<br>106.83<br>1,401,275<br>46,217<br>3.41%   | \$ \$ \$ \$<br>\$ | 35.43<br>61.42<br>69.60<br>103.32<br>1,355,058 |
| COT - Dental PPO  Employee Only Employee + Spouse Employee + Children Employee + Family Total \$ Difference % Difference County of Tulare - DHMO Employee Only Employee + Spouse  | 2067<br>194<br>258<br>95<br>2614<br>Enrollment<br>328<br>21            | \$<br>\$<br>\$<br>\$    | 35.43<br>61.42<br>69.60<br>103.32<br>1,355,058   | \$ \$ \$ \$<br>\$ \$<br>\$ | 36.64<br>63.51<br>71.97<br>106.83<br>1,401,275<br>46,217<br>3.41%   | \$ \$ \$ \$<br>\$ | 35.43<br>61.42<br>69.60<br>103.32<br>1,355,058 |
| COT - Dental PPO  Employee Only Employee + Spouse Employee + Children Employee + Family Total \$ Difference % Difference County of Tulare - DHMO Employee Only Employee + Spouse Employee + Children                        | 2067<br>194<br>258<br>95<br>2614<br>Enrollment<br>328<br>21<br>45      | \$ \$ \$ \$ \$          | 35.43<br>61.42<br>69.60<br>103.32<br>1,355,058<br>2021<br>27.38<br>47.51<br>47.83          | \$ \$ \$ \$ \$ \$ \$       | 36.64<br>63.51<br>71.97<br>106.83<br>1,401,275<br>46,217<br>3.41%<br>2022<br>27.38<br>47.51<br>47.83          | \$ \$ \$ \$<br>\$ | 35.43<br>61.42<br>69.60<br>103.32<br>1,355,058 |
| COT - Dental PPO  Employee Only Employee + Spouse Employee + Children Employee + Family Total \$ Difference % Difference County of Tulare - DHMO Employee Only Employee + Spouse Employee + Children Employee + Family      | 2067<br>194<br>258<br>95<br>2614<br>Enrollment<br>328<br>21<br>45<br>8 | \$ \$ \$ \$ \$ \$ \$ \$ | 35.43<br>61.42<br>69.60<br>103.32<br>1,355,058<br>2021<br>27.38<br>47.51<br>47.83<br>68.95 | \$ \$ \$ \$ \$ \$ \$ \$ \$ | 36.64<br>63.51<br>71.97<br>106.83<br>1,401,275<br>46,217<br>3.41%<br>2022<br>27.38<br>47.51<br>47.83<br>68.95 | \$ \$ \$ \$<br>\$ | 35.43<br>61.42<br>69.60<br>103.32<br>1,355,058 |
| COT - Dental PPO Employee Only Employee + Spouse Employee + Children Employee + Family Total \$ Difference % Difference County of Tulare - DHMO Employee Only Employee + Spouse Employee + Children Employee + Family Total | 2067<br>194<br>258<br>95<br>2614<br>Enrollment<br>328<br>21<br>45      | \$ \$ \$ \$ \$          | 35.43<br>61.42<br>69.60<br>103.32<br>1,355,058<br>2021<br>27.38<br>47.51<br>47.83          | \$ \$ \$ \$ \$ \$ \$ \$ \$ | 36.64<br>63.51<br>71.97<br>106.83<br>1,401,275<br>46,217<br>3.41%<br>2022<br>27.38<br>47.51<br>47.83          | \$ \$ \$ \$<br>\$ | 35.43<br>61.42<br>69.60<br>103.32<br>1,355,058 |
| COT - Dental PPO  Employee Only Employee + Spouse Employee + Children Employee + Family Total \$ Difference % Difference County of Tulare - DHMO Employee Only Employee + Spouse Employee + Children Employee + Family      | 2067<br>194<br>258<br>95<br>2614<br>Enrollment<br>328<br>21<br>45<br>8 | \$ \$ \$ \$ \$ \$ \$ \$ | 35.43<br>61.42<br>69.60<br>103.32<br>1,355,058<br>2021<br>27.38<br>47.51<br>47.83<br>68.95 | \$ \$ \$ \$ \$ \$ \$ \$ \$ | 36.64<br>63.51<br>71.97<br>106.83<br>1,401,275<br>46,217<br>3.41%<br>2022<br>27.38<br>47.51<br>47.83<br>68.95 | \$ \$ \$ \$<br>\$ | 35.43<br>61.42<br>69.60<br>103.32<br>1,355,058 |



## Vision Service Plan - VSP

| County of Fresno  | Enrollment               |                | 2021                          |                | 2022                          | 2022                             |
|---|--------------------------|----------------|-------------------------------|----------------|-------------------------------|----------------------------------|
| Employee Only   | 2423                     | \$             | 7.79                          | \$             | 7.89                          | 1.28%                            |
| Employee + Spouse   | 349                      | \$             | 14.00                         | \$             | 14.18                         | 1.29%                            |
| Employee + Children   | 846                      | \$             | 13.73                         | \$             | 13.90                         | 1.24%                            |
| Employee + Family   | 286                      | \$             | 20.10                         | \$             | 20.35                         | 1.24%                            |
| Total   | 3904                     | \$             | 493,504                       | \$             | 499,749                       | 1.27%                            |
| \$ Difference   |                          | 787787         |                               | \$             | 6,245                         |                                  |
| % Difference  |                          |                |                               |                | 1.27%                         |                                  |
|   |                          |                |                               |                |                               |                                  |
| County of Tulare  | Enrollment               |                | 2021                          |                | 2022                          | 2022                             |
| County of Tulare Employee Only  | Enrollment<br>2238       | \$             | <b>2021</b><br>4.96           | \$             | <b>2022</b> 5.02              | <b>2022</b><br>1.21%             |
| ·   |                          | \$<br>\$       |                               | \$<br>\$       |                               |                                  |
| Employee Only   | 2238                     | 3              | 4.96                          | •              | 5.02                          | 1.21%                            |
| Employee Only<br>Employee + Spouse                                    | 2238<br>209              | \$             | 4.96<br>8.36                  | \$             | 5.02<br>8.47                  | 1.21%<br>1.32%                   |
| Employee Only<br>Employee + Spouse<br>Employee + Children             | 2238<br>209<br>285       | \$<br>\$       | 4.96<br>8.36<br>8.85          | \$<br>\$       | 5.02<br>8.47<br>8.96          | 1.21%<br>1.32%<br>1.24%          |
| Employee Only Employee + Spouse Employee + Children Employee + Family | 2238<br>209<br>285<br>98 | \$<br>\$<br>\$ | 4.96<br>8.36<br>8.85<br>13.19 | \$<br>\$<br>\$ | 5.02<br>8.47<br>8.96<br>13.36 | 1.21%<br>1.32%<br>1.24%<br>1.29% |

The SJVIA vision plan is fully insured with VSP with a two-year rate guarantee for 2022 and 2023.



# SJVIA – Fixed Costs

|   | County  | of Fresno | County  | of Tulare |
|---|---------|-----------|---------|-----------|
| SJVIA Fixed Costs                                       | 2021    | 2022      | 2021    | 2022      |
| Actual Specific Stop-Loss Premium Employee Only         | \$13.33 | TBD       | \$13.33 | TBD       |
| Actual Specific Stop-Loss Premium Employee + Dependents | \$32.40 | TBD       | \$32.40 | TBD       |
| Estimated Specific PPO/HDHP Stop-Loss Premium PEPM      | \$20.40 | \$16.83   | \$22.70 | \$19.08   |
| Estimated Specific EPO Stop-Loss Premium PEPM           | \$29.40 | \$24.19   | N/A     | N/A       |
| Aggregate Stop-Loss Premium PEPM                        | N/A     | N/A       | N/A     | N/A       |
| PPO/HDHP Anthem Network & Admin. Fees                   | \$35.05 | \$36.10   | \$35.05 | \$36.10   |
| EPO Anthem Network & Admin. Fees                        | \$49.30 | \$50.78   | N/A     | N/A       |
| EmpiRx Administration Fee                               | \$5.28  | \$3.54    | \$5.28  | \$3.54    |
| Wellness  | \$2.50  | \$2.50    | \$2.50  | \$2.50    |
| Claims Mgmt/Communication                               | \$0.50  | \$0.50    | \$0.50  | \$0.50    |
| Keenan Consulting Fee                                   | \$3.10  | \$2.88    | \$3.10  | \$2.88    |
| Keenan Pharmacy Services Fee (EPO/PPO)                  | \$2.16  | \$2.04    | \$2.16  | \$2.04    |
| SJVIA Fee   | \$2.00  | \$2.00    | \$2.00  | \$2.00    |
| MyWorkplace - Benefits Administration                   | \$2.75  | \$2.75    | \$2.75  | \$2.75    |
| ASi - COBRA and Retiree Administration                  | \$2.00  | \$2.00    | \$0.00  | \$0.00    |
| PCORI/Transitional Reinsurance Fees PPO/HDHP            | \$0.24  | \$0.28    | \$0.28  | \$0.34    |
| PCORI/Transitional Reinsurance Fees EPO                 | \$0.42  | \$0.49    | N/A     | N/A       |
| 98.6 Rider  | N/A     | \$1.57    | N/A     | \$1.07    |
| Disease Management                                      | N/A     | N/A       | N/A     | N/A       |
| Total Fixed Cost - Self-Funded PPO Medical Plans        | \$75.98 | \$72.99   | \$76.32 | \$72.80   |
| Total Fixed Cost - Self-Funded HDHP HSA Medical Plans   | \$68.54 | \$67.41   | \$68.88 | \$67.22   |
| Total Fixed Cost - Self-Funded EPO Medical Plans        | \$99.41 | \$95.24   | N/A     | N/A       |
| Total Fixed Cost - Kaiser                               | \$12.85 | \$12.63   | \$10.85 | \$10.63   |
| Total Fixed Cost - Delta Dental                         | \$3.99  | \$4.19    | \$3.99  | \$4.19    |



# Rate Summary – County of Fresno

| 2021                                 |            | Month                                   | ly Rates                                |              | Bi-Weekly Rates                         |                 |                       |            |  |
|--------------------------------------|------------|---|---|--------------|---|-----------------|-----------------------|------------|--|
| County of Fresno Rates               |            | Effective Jan                           | nuary 1, 2021                           |              | E                                       | ffective Dece   | mber 14, 202          | .0         |  |
| to be remitted to SJVIA              | EE         | ES                                      | EC                                      | FA           | EE                                      | ES              | EC                    | FA         |  |
| Anthem PPO \$250                     | \$1,187.65 | \$2,493.10                              | \$2,258.71                              | \$3,444.21   | \$548.15                                | \$1,150.66      | \$1,042.48            | \$1,589.64 |  |
| Anthem PPO \$1000                    | \$881.72   | \$1,850.91                              | \$1,676.89                              | \$2,557.01   | \$406.95                                | \$854.27        | \$773.95              | \$1,180.16 |  |
| Anthem PPO \$1,500 Active            | \$799.28   | \$1,677.83                              | \$1,520.09                              | \$2,317.91   | \$368.90                                | \$774.38        | \$701.58              | \$1,069.80 |  |
| Anthem PPO \$1,500 Retiree           | \$914.24   | \$1,618.51                              | \$1,428.18                              | \$2,130.68   | N/A                                     | N/A             | N/A                   | N/A        |  |
| Anthem PPO \$3,000                   | \$653.08   | \$1,383.36                              | \$1,240.23                              | \$1,889.95   | \$301.42                                | \$638.47        | \$572.41              | \$872.28   |  |
| Anthem EPO (includes VSP Vision)     | \$886.06   | \$1,604.96                              | \$1,405.36                              | \$2,112.91   | \$410.91                                |                 |                       |            |  |
| Kaiser HMO (includes parity reserve) | \$886.06   | \$1,604.96                              | \$1,405.36                              | \$2,112.91   | \$410.91                                | \$745.34        | \$652.75              | \$981.76   |  |
| Delta Dental PPO                     | \$50.29    | \$80.19                                 | \$69.88                                 | \$102.58     | \$23.21                                 | \$37.01         | \$32.25               | \$47.34    |  |
| Delta Dental DHMO                    | \$27.38    | \$47.51                                 | \$47.83                                 | \$68.95      | \$12.64                                 | \$21.93         | \$22.08               | \$31.82    |  |
| VSP Vision                           | \$7.79     | \$14.00                                 | \$13.73                                 | \$20.10      | \$3.60                                  | \$6.46          | \$6.34                | \$9.28     |  |
|                                      |            |   |   |              |   | B: W            |                       |            |  |
| 2022                                 |            |   | ly Rates                                |              | _                                       |                 | dy Rates              |            |  |
| County of Fresno Rates               |            | ·                                       | nuary 1, 2022                           | <del>y</del> | *************************************** | iffective Dece  | ç                     | ş          |  |
| to be remitted to SJVIA              | É1 107 CE  | ES 402.40                               | EC 250.74                               | FA           | EE                                      | ES<br>¢1.150.66 | EC                    | FA 500.64  |  |
| Anthem PPO \$250                     | \$1,187.65 | \$2,493.10                              | \$2,258.71<br>ailable                   | \$3,444.21   | \$548.15                                | \$1,150.66      | \$1,042.48<br>ailable | \$1,589.64 |  |
| Anthem PPO \$1000                    |            |   | railable<br>railable                    |              |   |                 | ailable               |            |  |
| Anthem PPO \$1,500 Active            | 6044.24    | 2                                       | 3                                       | ¢2.420.60    | N1/A                                    | ž.              |                       |            |  |
| Anthem PPO \$1,500 Retiree           | \$914.24   | \$1,618.51                              | \$1,428.18                              | \$2,130.68   | N/A                                     | N/A             | N/A                   | N/A        |  |
| Anthem PPO \$3,000                   | \$653.08   | \$1,383.36                              | \$1,240.23                              | \$1,889.95   | \$301.42                                | \$638.47        | \$572.41              | \$872.28   |  |
| EPO 500 (includes VSP Vision)        | \$846.99   | \$1,534.09                              | \$1,344.79                              | \$2,021.28   | \$390.92                                | \$708.04        | \$620.67              | \$932.90   |  |
| EPO 1000 (includes VSP Vision)       | \$798.26   | \$1,445.81                              | \$1,267.49                              | \$1,905.07   | \$368.43                                | \$667.30        | \$585.00              | \$879.26   |  |
| Anthem EPO (includes VSP Vision)     | \$931.49   | \$1,689.48                              | \$1,481.09                              | \$2,227.05   | \$429.92                                | \$779.76        | \$683.58              | \$1,027.87 |  |
| Kaiser HMO (includes parity reserve) | \$931.49   | \$1,689.48                              | \$1,481.09                              | \$2,227.05   | \$429.92                                | \$779.76        | \$683.58              | \$1,027.87 |  |
| Delta Dental PPO                     | \$50.29    | \$80.19                                 | \$69.88                                 | \$102.58     | \$23.21                                 | \$37.01         | \$32.25               | \$47.34    |  |
| Delta Dental DHMO                    | \$27.38    | \$47.51                                 | \$47.83                                 | \$68.95      | \$12.64                                 | \$21.93         | \$22.08               | \$31.82    |  |
| VSP Vision                           | \$7.89     | \$14.18                                 | \$13.90                                 | \$20.35      | \$3.64                                  | \$6.54          | \$6.42                | \$9.39     |  |
|                                      |            | *************************************** | *************************************** |              |   | - Constant      |                       |            |  |



# Rate Summary – County of Tulare

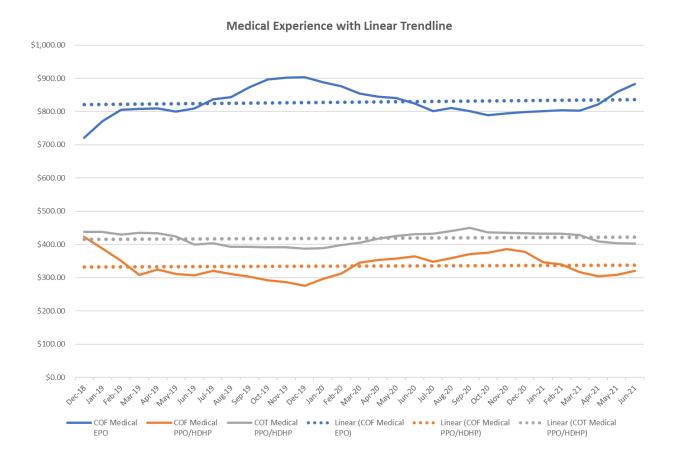
| 2021                             |          | Monthly Rates             |              |            |  |  |  |  |  |  |
|----------------------------------|----------|---------------------------|--------------|------------|--|--|--|--|--|--|
| County of Tulare Rates           |          | Effective Jan             | uary 1, 2021 |            |  |  |  |  |  |  |
| to be remitted to SJVIA          | EE       | ES                        | EC           | FA         |  |  |  |  |  |  |
| Anthem \$0                       | \$932.88 | \$1,864.75                | \$1,702.24   | \$2,827.14 |  |  |  |  |  |  |
| Anthem \$500                     | \$702.47 | \$1,405.64                | \$1,287.40   | \$2,217.04 |  |  |  |  |  |  |
| Anthem \$750                     | \$617.06 | \$1,233.26                | \$1,131.59   | \$1,880.00 |  |  |  |  |  |  |
| Anthem \$2,500                   | \$584.83 | \$1,168.73                | \$1,072.39   | \$1,781.68 |  |  |  |  |  |  |
| Kaiser HMO                       | \$834.10 | \$1,657.35                | \$1,500.93   | \$2,480.61 |  |  |  |  |  |  |
| Kaiser DHMO                      | \$641.80 | \$1,272.75                | \$1,152.87   | \$1,903.71 |  |  |  |  |  |  |
| KPSA -Medicare Senrior Advantage | \$297.31 | \$583.77                  |              |            |  |  |  |  |  |  |
| Delta Dental PPO                 | \$35.43  | \$61.42                   | \$69.60      | \$103.32   |  |  |  |  |  |  |
| Delta Dental DHMO                | \$27.38  | \$47.51                   | \$47.83      | \$68.95    |  |  |  |  |  |  |
| VSP Vision                       | \$4.96   | \$8.36                    | \$8.85       | \$13.19    |  |  |  |  |  |  |
| 2022                             |          | Month                     | y Rates      |            |  |  |  |  |  |  |
| County of Tulare Rates           |          | Effective January 1, 2022 |              |            |  |  |  |  |  |  |
| to be remitted to SJVIA          | EE       | ES                        | EC           | FA         |  |  |  |  |  |  |
| Anthem \$0                       | \$925.87 | \$1,850.75                | \$1,689.46   | \$2,805.90 |  |  |  |  |  |  |
| Anthem \$500                     | \$697.20 | \$1,395.08                | \$1,277.73   | \$2,200.39 |  |  |  |  |  |  |
| Anthem \$750                     | \$612.42 | \$1,223.99                | \$1,123.09   | \$1,865.88 |  |  |  |  |  |  |
| Anthem \$2,500                   | \$580.44 | \$1,159.95                | \$1,064.33   | \$1,768.30 |  |  |  |  |  |  |
| Kaiser HMO                       | \$915.12 | \$1,819.61                | \$1,647.75   | \$2,724.10 |  |  |  |  |  |  |
| Kaiser DHMO                      | \$703.92 | \$1,397.22                | \$1,265.48   | \$2,090.50 |  |  |  |  |  |  |
| KPSA -Medicare Senrior Advantage | \$276.78 | \$542.93                  |              |            |  |  |  |  |  |  |
| Delta Dental PPO                 | \$35.43  | \$61.42                   | \$69.60      | \$103.32   |  |  |  |  |  |  |
| Delta Dental DHMO                | \$27.38  | \$47.51                   | \$47.83      | \$68.95    |  |  |  |  |  |  |
| VSP Vision                       | \$5.02   | \$8.47                    | \$8.96       | \$13.36    |  |  |  |  |  |  |



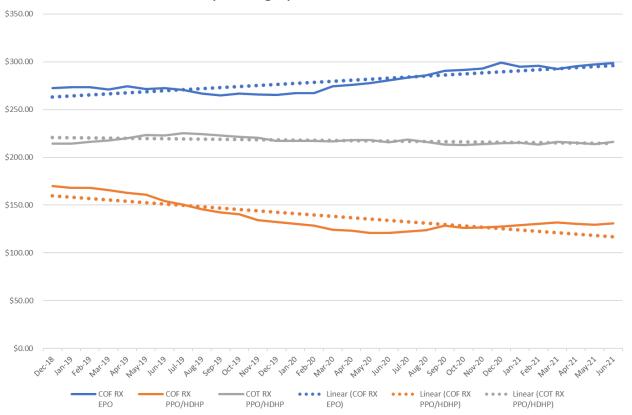
### **Appendix**

### Trend Assumptions

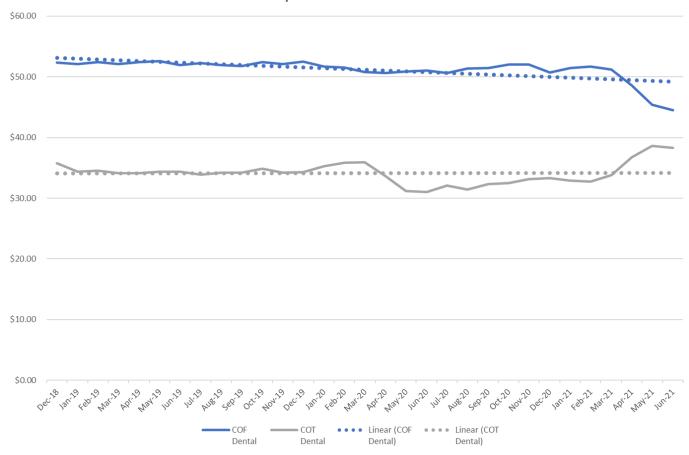
Trend is added to renewals to account for inflation and utilization changes. Typically, standard trend or industry trend is applied. Keenan maintains a database with carrier trend which is updated on a quarterly basis. We expect self-funded plans to perform approximately 2.0% better than fully insured carrier trend since insurance carriers tend to be very conservative in their trend assumptions. Based on how conservative or liberal one applies trend determines whether trend also accumulates margin over the renewal period. Keenan analyzed SJVIA data and developed the following charts on a rolling 12 month claim cost PEPM and added a trendline.



### **Prescription Drug Experience with Linear Trendline**







The medical trendline is relatively flat (meaning very little trend). The prescription drug trendlines show the COF EPO plan with a positive trendline, the COT PPO/HDHP plans with a flat trendline, and the COF PPO/HDHP with a negative trendline. Keenan ran multiple regression analysis to determine the internal trendlines with the SJVIA and eventually arrived at three trend options for the SJVIA Board to consider. Option 1 Standard trend, Option 2 a 50/50 blend of Standard/Internal trend and Option 3 Internal trend. The following chart illustrates the trend and cost impact of varying trend approaches:



| Trend Analysis            |                    |           |            | COF      |         |            |         |          | C        | ОТ         |         |
|---------------------------|--------------------|-----------|------------|----------|---------|------------|---------|----------|----------|------------|---------|
|                           | EPO                |           | Total      | PPO/HDHP |         | Total      |         | PPO/HDHP |          | Total      |         |
|                           | Medical            | RX        | Medical/RX | Medical  | RX      | Medical/RX | Dental  | Medical  | RX       | Medical/RX | Dental  |
| Trend                     |                    |           |            |          |         |            |         |          |          |            |         |
| Annual Trend Assun        | ntion              |           |            |          |         |            |         |          |          |            |         |
| Standard                  | 8.00%              | 5.00%     |            | 5.00%    | 5.00%   |            | 4.00%   | 8.00%    | 5.00%    |            | 4.00%   |
| 50/50                     | 6.00%              | 5.80%     |            | 6.10%    | 2.50%   |            | 2.00%   | 5.55%    | 2.50%    |            | 2.20%   |
| Internal*                 | 4.00%              | 6.60%     |            | 7.20%    | 0.00%   |            | 0.00%   | 3.10%    | 0.00%    |            | 0.40%   |
| * 0.00% Trend denotes a r | negative trend     |           |            |          |         |            |         |          |          |            |         |
| Trend Factor (18 Mo       | onths)             |           |            |          |         |            |         |          |          |            |         |
| Standard                  | 1.1224             | 1.0759    | 1.1117     | 1.0759   | 1.0759  | 1.0759     | 1.0606  | 1.1224   | 1.0759   | 1.1090     | 1.0606  |
| 50/50                     | 1.0913             | 1.0882    | 1.0906     | 1.0929   | 1.0377  | 1.0785     | 1.0301  | 1.0844   | 1.0377   | 1.0709     | 1.0332  |
| Internal                  | 1.0606             | 1.1006    | 1.0698     | 1.1099   | 1.0000  | 1.0813     | 1.0000  | 1.0469   | 1.0000   | 1.0334     | 1.0060  |
| Claim Cost Adjustme       | <br>ent from Stand | dard PEPM |            |          |         |            |         |          |          |            |         |
| Standard                  | \$0.00             | \$0.00    | \$0.00     | \$0.00   | \$0.00  | \$0.00     | \$0.00  | \$0.00   | \$0.00   | \$0.00     | \$0.00  |
| 50/50                     | -\$26.70           | \$3.14    | -\$23.56   | \$5.45   | -\$4.31 | \$1.14     | -\$1.54 | -\$15.99 | -\$6.50  | -\$22.49   | -\$1.05 |
| Internal                  | -\$53.06           | \$6.31    | -\$46.75   | \$10.90  | -\$8.57 | \$2.33     | -\$3.06 | -\$31.77 | -\$12.92 | -\$44.69   | -\$2.10 |

