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August 6, 2021

Mr. Mario Cabrera
Financial Reporting & Audits Division Chief
Auditor-Controller/Treasurer-Tax Collector
Financial Reporting & Audits
2281 Tulare St., Room 105
Fresno, CA 93721

SJVIA – COUNTY OF TULARE INCURRED BUT NOT REPORTED (IBNR) RESERVES AS OF JUNE 30, 2021

Dear Mario:

We have estimated the "Incurred But Not Reported" (IBNR) claims reserves for the self-funded medical, prescription drug and dental plans for County of Tulare as of June 30, 2021.

CLAIM EXPERIENCE - JULY 1, 2020 TO JUNE 30, 2021

We analyzed the experience in the past 12 months to determine the actual lag between the incurred and payment dates of the medical and drug claims.

Coverage	Paid Claims	Average Monthly Employees	Per Employee Per Month (PEPM)
Medical	\$16,273,283	3014	\$449.94
Prescription Drug	\$7,818,601	3014	\$216.17
Dental	\$1,198,627	2607	\$38.31
Total	\$25,290,511	N/A	\$704.42

KEENAN'S IBNR ACTUARIAL RESERVE METHODOLOGY

In Keenan's IBNR actuarial reserve calculation, the estimated outstanding claims at the end of the period (ending IBNR) is calculated based on the Bornhuetter-Ferguson actuarial method. Under this method, the IBNR is determined based on completion factors and expected incurred claims. The completion factors are derived from actual claim lag data which takes into account the claim payment pattern. When the groups are small, the completion factors are blended with the industry norm completion factors. The IBNR claim reserve is estimated as the sum, for all prior months, of the expected incurred claim for the month multiplied by the proportion of claims expected to still be outstanding based on the completion factors.

Based on our analysis, we estimated the following unpaid claim liabilities for County of Tulare:

Coverage	Number of Employees in June 2021	Reserves on 6/30/2021
Medical	3001	\$1,560,587
Prescription Drug	3001	\$469,116
Dental	2612	\$62,724
Total	N/A	\$2,092,427

ESTIMATED IBNR RESERVES AS OF JUNE 30, 2021

Finally, the claims reserves are adjusted to reflect, among other things, claims fluctuation margins, retroactive claim adjustments and enrollment fluctuation. The final reserves are shown below:

Coverage	Reserves on 6/30/2021	Adjustment Factor	IBNR on 6/30/2021
Medical	\$1,560,587	1.15	\$1,794,680
Prescription Drug	\$469,116	1.15	\$539,480
Dental	\$62,724	1.15	\$72,130
Total	\$2,092,427	1.15	\$2,406,290

CERTIFICATION

The costs, liabilities and other factors under the plan were determined in accordance with generally accepted actuarial principles and procedures. The IBNR reserve calculations reported herein are consistent with our understanding of the Bornhuetter-Ferguson actuarial method. The actuarial assumptions are reasonable and represent our best estimate of the anticipated experience under the plan.

The undersigned credentialed actuary meets the Qualification Standards of the American Academy of Actuaries to render the actuarial opinion contained in this report.

Sincerely,

Christine Hough, FSA, FCA, MAAA

Vice President & Actuary

Arthur Ternersesian Underwriting Director

