

## SJVIA 3-Phase Health Management Program Model (Draft 6/20/17)

|                                   | Phase I – 2017  | Phase 2 – 2018   | Phase 3 – 2019   |
|-----------------------------------|---|--|--|
| Features                          | Soft launch of a limited-scope wellness program     Wellness program interest survey     Conduct wellness program audit     Establish a wellness committee and wellness coordinator at each entity     Determine wellness program providers     Focus on program branding and "what's coming"     Promoting participation in the initial program components (see below) | Full wellness program launch     Collection of Yr 1 health risk data (baseline)     Focus on building awareness of the extensive program offerings   | Addition of condition management (CM) to the wellness component for total pop. health mgmt     Collection of Yr 2 health risk data     Intensive communications campaign to highlight the premium-based incentive design     Participation in 2019 = lower premium in 2020     Tobacco use surcharge   |
| Components                        | Walking Works Wellness Challenge     Tulare/Fresno One-Day Physical Activity Challenge     HealthTrails Wellness Challenge     Mammography Screening  | Biometric Screening (3 <sup>rd</sup> -party vendor) Wellness Services (3 <sup>rd</sup> -party vendor) Online wellness platform Health assessment (HA) Outreach to high-risk individuals based on HA results and biometrics Lifestyle management coaching 3 wellness challenges | Biometric Screening (3rd-party vendor) Wellness Services (3rd-party vendor) Online wellness platform Health assessment (HA) Outreach to high-risk individuals based on HA results, biometrics, and claims analytics Lifestyle & condition management coaching 3 wellness challenges  |
| Incentives                        | Incentives Focused on Participation:  Receive a \$25 gift card for completing the HealthTrails Wellness Challenge   | Incentives Focused on Participation and Risk Reduction  Receive a \$100 gift card for:  1) Completing an onsite biometric screening 2) Completing an online health assessment 3) Earning 100 Wellness Points (particfocused)   | Incentives Focused on Participation, Risk Reduction, CM, & Tobacco Cessation:  Receive a \$50/mo lower Wellness medical premium rate in 2020 for meeting wellness program requirements during 2019 for:  1) Completing an onsite biometric screening 2) Completing an online health assessment 3) Earning 100 Wellness Points (risk-focused)  \$50/mo Tobacco Use Surcharge³ |
| Estimated<br>Cost <sup>1</sup>    | HealthTrails Wellness Challenge: \$18,000-<br>22,000²     Incentives: \$45,000-\$60,000     Mammography Screening   | Biometric screenings: \$200,000-\$350,000     Wellness services: \$300,000-\$350,000²  | Biometric screenings: \$250,000-\$400,000     Wellness/CM services: \$500,000-\$550,000²   |
| Estimated<br>Revenue <sup>1</sup> |   |  | Tobacco Surcharge: \$325,000-\$500,000 <sup>3</sup> Non-Wellness Medical Premium: \$1,800,000-\$2,500,000 <sup>4</sup>   |

<sup>&</sup>lt;sup>1</sup> Based on 9,126 Ees enrolled in the SJVIA medical plans and the projected participation rates

<sup>&</sup>lt;sup>2</sup> Includes implementation fees <sup>3</sup> Waived if tobacco user completes a tobacco cessation program <sup>4</sup> Assuming a premium cost increase of \$50/mo for Ees not meeting the wellness requirements

